

HE
WHAKAMŌHIOTANGA
KŌRERO
3.0

HUI-TANGURU - POUTŪ-TE-RANGI 2024





KO TE REO O NGĀ MANU TĒRĀ
KA TANGI NEI I TE AO
KUA URU KO TE RĀ KI WAENGANUI I A RANGINUI I A
PAPATŪĀNUKU,
KA NOHO KO RANGINUI KI RUNGA,
KO PAPTŪĀNUKU KI RARO,
KA HEKE IHO KO NGĀ ROIMATA I A RANGINUI,
KA HIKI AKE KO TE KOHU I A PAPTŪĀNUKU,
KO TE TOHU TĒRĀ
KA ORA TĀUA I TE AO, I TE PŌ,
TŪTURU WHAKAMAUA KIA TĪNA! TĪNA!
HUI Ē! TĀIKI Ē!

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TŌ MĀTOU POARI | OUR BOARD



Pahia Turia
Chair
Ngā Wairiki, Ngāti Apa,
Whanganui, Ngā Rauru,
Ngāti Tūwharetoa



Bella Takiari-Brame
Director
Ngāti Maniapoto, Waikato



Gail Thompson
Director
Ngāi Tahu, Kāti Mamoe,
Waitaha



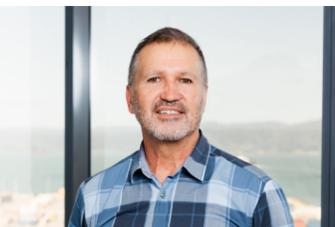
Nicole Anderson
Director
Ngāpuhi, Te Roroa, Te Aupōuri



Bayden Bayber
Director
Ngāti Kahungunu, Ngāi Tahu,
Ngāpuhi



Dion Tuuta
Director
Ngāti Mutunga, Ngāti Tama,
Te Ātiawa, Taranaki



Dean Moana
Director
Ngāti Porou,
Te Whānau ā Apanui



Kim Skelton
Alternate Director
Te Ātiawa, Taranaki,
Ngāti Raukawa ki te Tonga



Maru Samuels
Alternate Director
Ngāi Te Rangi, Te Rarawa,
Ngāi Takoto

TĀ MĀTOU WHAKAKITENGA | OUR VISION

THRIVING WHĀNAU, DETERMINING THEIR RELATIONSHIP WITH TANGAROA

HE KUPU NĀ TE MĀTĀRAE | FROM OUR CHIEF EXECUTIVE



Graeme Hastilow

Te Mātārae Taupua | Interim Chief Executive
Ngāti Toa Rangatira,
Ngāti Raukawa ki te Tonga,
Ngāti Tūwharetoa

Tēnā koutou e ngā iwi o te motu,

This is the third of our new regular reports to iwi, measuring our progress against our key priorities and Key Performance Indicators (KPIs) as identified in our annual plan, which contribute towards achieving our five-year strategy.

The aim of these reports is to provide you with more regular insight into our strategic and operational activities, as well as the performance of Te Ohu Kaimoana and Takutai Trust.

Please note that we have opted to report to you on the key priorities and KPIs that will hold the most interest and relevance and have omitted reporting to you on internal KPIs for our organisation.

This reporting period covers from 8 February to 7 March 2024. We welcome your feedback and questions.

KERMADEC OCEAN SANCTUARY BILL

On 28 March, the Government made the decision to remove the Kermadec Ocean Sanctuary Bill from Parliamentary business.

As part of our briefing to the new Government, Te Ohu Kaimoana promoted that the Bill should be removed from Parliamentary business, in favour of jointly designed initiatives for oceans health, however we had not had any interactions with the Minister for the Environment or the Minister for Oceans and Fisheries in regard to the Kermadec Ocean Sanctuary Bill.

The decision means that iwi treaty settlement rights will not be extinguished in FMA10, and also that we can continue our work with iwi to develop an indigenous led approach to a relationship with the moana. A link to our official statement on the matter can be [read here](#).

MĀORI FISHERIES AMENDMENT BILL

The Māori Fisheries Amendment Bill began its second reading in Parliament on Thursday 28 March. Five speeches were heard before the closing of Parliamentary business for the day.

A key take-out from New Zealand First is that there is a perceived lack of consensus on the role of Representative Māori Organisations in appointing directors of Te Ohu Kaimoana; with the Government now proposing to further consult with affected parties before proceeding to the committee of the whole house.

A transcript of the speeches can be [found here](#) and videos of the speeches can be [viewed here](#). We will update iwi with progress following the continuation of the Bill being read in the House.

TE KĀHUI O TE OHU KAIMOANA IWI WĀNANGA & HUI-Ā-TAU (ANNUAL GENERAL MEETING) 2024

On behalf of Te Ohu Kaimoana I wish to thank our iwi representatives that were able to attend our Iwi Wānanga and Hui-ā-Tau, held in Auckland on 20 and 21 March.

Your attendance, time and input is invaluable to our kāhui, and we are thankful for the opportunity you provide us with to check in with our progress and direction.

We would like to sincerely thank our iwi for their participation and input towards both kaupapa discussed at the wānanga and will update you shortly with findings, follow-up and next steps by our entities.

In the mean time, presentations from both the Hui-ā-Tau and Iwi Wānanga can be [downloaded here](#).

APPOINTMENT OF DION TUUTA AS DEPUTY CHAIR

At the Board meeting of Te Ohu Kaimoana on 19 March, Director Dion Tuuta was appointed to the role of Deputy Chair of Te Ohu Kaimoana. This was announced at our Annual General Meeting and on behalf of the staff and Board of Te Ohu Kaimoana, we wish to congratulate Dion on his appointment.

As most of you will know, Dion previously held the role of Chief Executive of Te Ohu Kaimoana from 2016 to 2020 before returning home to Taranaki to take up his current position of Pouwhakahaere (Chief Executive) of Te Kotahitanga o Te Ātiawa Trust. He is an experienced director and is the current Chairman of Parininihi ki Waitōtara Incorporation, former Chairman of Port Nicholson Fisheries LP and former director of Seafood NZ.

Ngā manaakitanga,

Graeme Hastilow
Te Mātārae Taupua | Interim Chief Executive

POU TUATAHI

By the end of 2026 we have made transformational change to the legislative and policy system impacting iwi fishing and our relationship with Tangaroa

POU TUARUA

To ensure 100% of our programmes assist in increasing the capability of iwi to determine management of their fisheries and marine interests

POU TUATORU

To invest in research and innovation that supports an iwi perspective in fisheries management and their relationship with Tangaroa

POU TUAWHĀ

To ensure 100% of our efforts in protecting the Deed of Settlement have resulted in positive and resilient outcomes for iwi

STRATEGIC PRIORITIES FOR 2023/24

The annual plan identifies five main priorities, which together contribute to the four pou of the five-year strategic plan.

PRIORITY	DETAIL
1. Te Ohu Kaimoana is a tikanga led, Māori organisation	This objective is ensuring that we are leading with tikanga and an iwi perspective (individually and collectively) and we are building the capability of our staff and leadership to continually improve our delivery as a Māori organisation.
2. Te Ohu Kaimoana is an advocate for iwi in their relationship with the moana	This objective is not just about our delivery on the Fisheries and Aquaculture Settlements, but we are being an advocate for the spectrum of interests that iwi have with the moana and assisting them to have all the right information to make the best decisions they can in their relationship with the moana.
3. Te Ohu Kaimoana upholds the trust of iwi	This objective is about our visibility and engagement, and that we have amplified both our communications and transparency in information for iwi to have continued trust in what we do on their behalf.
4. Te Ohu Kaimoana is future focused and we amplify impact for iwi in oceans	To ensure that we don't become complacent and that we are looking to the horizon and being proactive, this objective requires us to be future focused in our mahi and when we find opportunities, we are amplifying the impact of those opportunities. We are an organisation that has multiple partnerships, but we can do more to get value from those partnerships. This objective will prompt us to explore and deliver new possibilities.
5. Te Ohu Kaimoana ensures operational efficiency	This objective ensures that Te Ohu Kaimoana maintains a sustainable and high performing organisation that effectively manages its resources, priorities the well-being of its workforce, ensures financial stability, optimises the investment portfolio and is committed to operational efficiency.

KEY PERFORMANCE INDICATORS FOR 2023/24

Key Performance Indicators (KPI) for 2023/2024 include:

OBJECTIVES	STRATEGIC POU	KEY PERFORMANCE INDICATORS
1. Te Ohu Kaimoana is an influential tikanga-led Māori organisation		<ol style="list-style-type: none"> 1. Deliver an evolved brand identity for Te Ohu Kaimoana. 2. Te Kawa o Te Moana is developed and endorsed by iwi, and reflected in the work of Te Ohu Kaimoana. 3. Invest in the development of our staff to foster their growth and contribution to Te Ohu Kaimoana. 4. Invest in the continual performance of Te Ohu Kaimoana as a Māori organisation.
2. Te Ohu Kaimoana is an advocate for iwi in their relationship with the moana		<ol style="list-style-type: none"> 1. Te Ohu Kaimoana has led and supported opportunities for iwi in the moana, including related to fisheries and aquaculture. 2. Provide iwi with the information required to make their own decisions pertaining to legislative policy system changes impacting their relationship with the moana. 3. Litigation strategy and rights based framework tested and developed. 4. Bi-monthly updates on legislative changes and showcase Te Ohu Kaimoana's involvement in those processes. 5. Te Ohu Kaimoana assists iwi to meet their compliance obligations.
3. Te Ohu Kaimoana upholds the trust of iwi		<ol style="list-style-type: none"> 1. Deliver the Annual Report. 2. Deliver the Annual General Meeting and wānanga. 3. Bi-Monthly panui and communications to iwi on Te Ohu Kaimoana's events and progress on kaupapa. 4. Te Ohu Kaimoana staff and leadership have regular in-person engagements with iwi to progress opportunities and challenges in the moana. 5. We have been proactive in protecting and enhancing the reputation of Te Ohu Kaimoana.
4. Te Ohu Kaimoana is future focused and we amplify impact for iwi in oceans		<ol style="list-style-type: none"> 1. Te Ohu Kaimoana has invested resource into research programmes in the moana. 2. Te Ohu Kaimoana has worked with iwi to understand and prioritise research aspirations in the moana.

OBJECTIVES	STRATEGIC POU	KEY PERFORMANCE INDICATORS
5. Te Ohu Kaimoana ensures operational efficiency	N/A	<ol style="list-style-type: none"> 1. Te Ohu Kaimoana provides financial transparency through regular reporting. 2. Te Ohu Kaimoana ensures financial sustainability whilst investigating growth of our assets. 3. Te Ohu Kaimoana attract, develop and retain a diverse and skilled workforce. 4. Te Ohu Kaimoana maintain a safe and healthy workplace for all kaimahi.

OBJECTIVE 1. TE OHU KAIMOANA IS AN INFLUENTIAL TIKANGA-LED MĀORI ORGANISATION

TE KAWA O TE MOANA IS DEVELOPED AND ENDORSED BY IWI AND REFLECTED IN THE WORK OF TE OHU KAIMOANA

The key development area has been preparation for the upcoming AGM and workshop; specifically designed to progress the next stages of Te Kawa o te Moana with iwi.

This has also included more iwi engagement which has helped with the tone of the presentation, as well as refining the first draft. This period has also seen the raising kaimahi confidence to facilitate kōrero at the workshop tables.

OBJECTIVE 2. TE OHU KAIMOANA IS AN ADVOCATE FOR IWI IN THEIR RELATIONSHIP WITH THE MOANA

TE OHU KAIMOANA HAS LED AND SUPPORTED OPPORTUNITIES FOR IWI IN THE MOANA, INCLUDING RELATED TO FISHERIES AND AQUACULTURE

TE ORANGA O TE MOANA

We have recently renamed this workstream to 'Te Oranga o te Moana' (previously 'Te Mauri o te Moana'), reflecting the wider scope of this work programme.

Now that the background research element of this workstream is completed we are looking to design a framework that sits underneath Te Kawa o te Moana to help in its application.

Alongside this we consider integrating Tangaroa Ararau and other kaupapa that was completed through Sustainable Seas, and through Cawthron, to weave together this mātauranga for the benefit of our iwi.

HAUHAKA (FISHING - CUSTOMARY AND COMMERCIAL)

We have been assisting Te Tai Hauāuru iwi to access pātaka due to changes in fishing grounds, freight costs and the ability to process ika at marae.

Further to this we have supported in the development of a draft 'Ki Uta Ki Tai' pathway in supporting iwi in south Taranaki with a longer-term plan around managing their coastline and impacts to fishing.

The intention of this is to support iwi to support their hapū beyond the current s186a closure. We have also engaged with NIWA to access their data and analytics to help better inform iwi, working along iwi to make sure its fit for purpose.

AHUMOANA (AQUACULTURE)

We are awaiting minister to sign off on the value of aquaculture settlement for reconciliation in the following regions:

- Auckland
- Wellington
- Marlborough
- Canterbury
- Southland

All region specific or iwi specific engagements is covered under Objective 3 - KPI 4 later in this report.

PROVIDE IWI WITH THE INFORMATION REQUIRED TO MAKE THEIR OWN DECISIONS PERTAINING TO LEGISLATIVE POLICY SYSTEM CHANGES IMPACTING THEIR RELATIONSHIP WITH THE MOANA

NATIONAL KAUPAPA

The Government has recently announced its proposed Fast Track Consenting Bill, set to enable large-scale infrastructure and projects that create jobs and wealth. However we are concerned whether the Bill will undermine Te Tiriti o Waitangi, the Deed of Settlement, and the Aquaculture Settlement.

We are currently reviewing the Bill with the support of two external legal counsel. To ensure we are across as much of the detail as possible we will be linking with Pou Taiao technicians and the Law Society.

AHUMOANA

We continue to support Bay of Plenty iwi and a final collective iwi position has been developed.

We are currently supporting iwi in the Bay of Plenty to/with:

- Have access to good advice on potential company structures
- Further assessments for both or either benthic testing and seabirds and sea-mammals, supported through crown funding, to support consenting documentation
- Collectivise and agree terms amongst themselves, this serves as a precursor to the regional and allocation agreements that will be necessary for this regional aquaculture settlement
- Initial modelling to determine methodology for the allocation of assets, all iwi must agree to the allocation of assets

BI-MONTHLY UPDATES ON LEGISLATIVE CHANGES AND SHOWCASE TE OHU KAIMOANA'S INVOLVEMENT IN THOSE PROCESSES

LITIGATION UPDATES

TRANS-TASMAN RESOURCES LIMITED

Trans-Tasman Resources Limited's application for marine consents and marine discharge consents to extract and process iron sand within the Southern Taranaki Bight has been directed back to a newly appointed Decision-Making Committee to reconsider in light of the Supreme Court's 2021 judgment.

Te Ohu Kaimoana, together with MIOs Te Rūnanga o Ngāti Ruanui and Te Kaahui o Rauru will continue to work together to oppose the application.

The legal team supported our external counsel Horiana Irwin-Easthope and lead counsel Richard Fowler KC (jointly instructed by all 3 parties) to prepare for the hearing, stage one of which starts on 13-15 March 2024 in Hawera.

TARAKIHI PROCEEDINGS

The legal team will continue to work with our external counsel, Jamie Ferguson, on submissions due in the Supreme Court on 8 March 2024.

28N RIGHTS PROCEEDINGS

The legal team, with support from lead counsel Victoria Casey KC continue to prepare for High Court hearings in July.

LITIGATION CHANGES

MFA BILL PROGRESSION

The legal team has provided the completed Supplementary Order Paper (SOP) to the Minister.

All kāhui trusts' have reviewed and support this paper. This SOP addresses our issues with the Select Committee's endorsement of RMOs involvement in Te Ohu Kaimoana director appointments and provides proposed draft amendments to address our tax concerns.

These concerns were first raised by us at the Select Committee last year, and we are working with the support of technical tax expertise at Chapman Tripp. In mid-February the legal team supported our CE, Chair and Sealord Chair at a meeting with the Minister, following which, we estimate that the second reading will commence mid-late March 2024.

FAST TRACKING CONSENT BILL

The House has indicated the fast track consent Bill will be introduced and the first reading heard under urgency during sitting week 5-7 March.

The legal team are monitoring the House for its introduction and first reading and will work with the Oceans team to analyse the Bill and prepare a select committee submission.

TE OHU KAIMOANA ASSISTS IWI TO MEET THEIR COMPLIANCE OBLIGATIONS

There are two Recognised Iwi Organisations (RIOs) who are yet to become Mandated Iwi Organisations (MIOs). Te Ohu Kaimoana continues to support both RIOs in their aspirations to become a MIO and we expect to see major developments in this space in 2024.

OTHER COMPLIANCY WORK

The legal team continues to provide support to ensure the dissolution and eventual transfer of settlement assets from Whakatōhea Māori Trust Board to the new Post Settlement Governance Entity (PSGE), Te Tāwharau o Te Whakatōhea, once settlement is complete.

OBJECTIVE 3. TE OHU KAIMOANA UPHOLDS THE TRUST OF IWI

DELIVER THE ANNUAL REPORT

Our Annual Report has been completed and was distributed to iwi on 29 February 2024, for approval from iwi at the Hui-ā-Tau on Thursday 21 March 2024. A copy of the Annual Report can be [found here](#) or by visiting our website at: www.teohu.maori.nz. Head to Publications > Reporting > Annual Reports.

DELIVER THE ANNUAL GENERAL MEETING AND WĀNANGA

Te Ohu Kaimoana will be hosting a wānanga for iwi on Wednesday 20 March. At the time of writing two sessions have been confirmed. The first of those being a continuation of the wānanga series run by Te Ori Paki in August 2023, titled 'An indigenous led approach for the care of the moana' which will involve testing a whakapapa and tikanga framework.

The second confirmed session will be facilitated by Tapuwae Roa, titled 'Growing oceans people – a reciprocal relationship between us, Hinemoana and Tangaroa'. This session will explore training, development and research opportunities in the oceans sector.

The Hui-ā-Tau will run on the second day (Thursday 21 March) from 9:00am through to 12:30pm, with all Kāhui entities presenting on the 2022/23 financial year.

BI-MONTHLY PANUI AND COMMUNICATIONS TO IWI ON TE OHU KAIMOANA'S EVENTS AND PROGRESS ON KAUPAPA

Since our last report we have sent four EDM campaigns to iwi; the first an acknowledgement of Lisa te Heuheu in her role as Chief Executive, the appointment of Graeme Hastilow as the Interim Chief Executive; the second advising about our appearance at the Environment Select Committee regarding the Hauraki Gulf / Tikapa Marine Protection Bill; the third communicating our concern regarding the Fast Tracking Consent Bill, and lastly our Annual Report and adjoining information regarding our wānanga and AGM.

Te Ohu Kaimoana has worked with AK Research to produce its first draft of our revised stakeholder survey for iwi. The release of the survey is planned for the AGM, or post AGM.

TE OHU KAIMOANA STAFF AND LEADERSHIP HAVE REGULAR IN-PERSON ENGAGEMENTS WITH IWI TO PROGRESS OPPORTUNITIES AND CHALLENGES IN THE MOANA

TE MOANA A TOI

Te Ohu Kaimoana staff are supporting the Bay of Plenty iwi technical working group to negotiate with the Crown on the details of the aquaculture settlement for the region.

Part of this has been supporting the group with development of phytoplankton modelling, relationships between iwi, and advice on legal structures to assist iwi to make decisions about their individual and collective involvement in aquaculture development once a regional settlement has occurred.

WAIKATO WEST

The Ministry of Primary Industries have indicated they are going to try and initiate the development of an ASA for this region and will require budget approval for this.

The barrier of the existing Māui Dolphin Threat Management Plan and the proposed Waikato Regional Coastal Plan remains.

NGĀ WAIRIKI NGĀTI APA, RANGITANE, NGĀTI HAUITI, TARANAKI IWI

Staff have met with iwi this quarter to understand fisheries matters of importance, and if there is any support iwi need from Te Ohu Kaimoana. Following these hui, we have been able to provide iwi with fisheries management information, and connect iwi with external technical experts on certain matters.

NGĀI TAHU

The Ministry of Primary industries have indicated they are going to try and initiate the development of an Aquaculture Settlement Area for Southland and possibly Otago.

It is important to note that while aquaculture settlement areas have been proposed to be initiated in the above regions, we are committed to ensuring all iwi across the motu receive the same level of support.

WE HAVE BEEN PROACTIVE IN PROTECTING AND ENHANCING THE REPUTATION OF TE OHU KAIMOANA

We have received one media enquiry in the past week from Radio New Zealand seeking our views on the Fast-Tracking Consent Bill. At the time of the enquiry Te Ohu Kaimoana had not yet received the first draft, so was not in an 'informed' position to make comment.

Te Ohu Kaimoana was mentioned in four news stories since our last management report, two in association with the appointment of Tom McClurg to Sanford, one in association to the Minister of Oceans and Fisheries being 'wined and dined' by the industry (reference being that Jones was the former Chair of the Treaty of Waitangi Fisheries Commission) and lastly the announcement of Te Ohu Kaimoana General Counsel Brianna Boxall as one of NZ Lawyer's top rising stars for 2024.

OBJECTIVE 4. TE OHU KAIMOANA IS FUTURE FOCUSED AND WE AMPLIFY IMPACT FOR IWI IN OCEANS

TE OHU KAIMOANA HAS INVESTED RESOURCE INTO RESEARCH PROGRAMMES IN THE MOANA

We are working with NIWA to provide useful marine and fisheries data for our iwi within Te Tai Hauāuru region. Should this work successfully we will try roll this out across the motu.

We are also pursuing partnership arrangements with Cawthron and Moananui to further our ability to access information for iwi. Moananui is a 'blue economy cluster' centred in Nelson but with partners from around Aotearoa.

Management considers a strategic partnership with them may open opportunities for iwi, particularly those developing their own aquaculture farms.

Te Ohu Kaimoana continues to host the Tangaroa Ararau research project being undertaken with funding from the Sustainable Seas Challenge. During the period Te Ohu Kaimoana staff have been assisting the team with peer review of their draft report, with the project expected to be completed by mid-2024.

TE OHU KAIMOANA HAS WORKED WITH IWI TO UNDERSTAND AND PRIORITISE RESEARCH ASPIRATIONS IN THE MOANA

As noted previously in this report, staff are meeting with iwi to understand the pressures affecting their fisheries, and part of what we have identified is that there is a push to have dedicated funding that iwi/hapū can access for their own research and projects.

During the period we were able to assist an iwi with a review of their funding application for Crown funding, and we have been recording the individual aspirations for their iwi.

OBJECTIVE 5. TE OHU KAIMOANA ENSURES OPERATIONAL EFFICIENCY

JOINERS

Mereana Latimer (Ngāti Apa, Ngā Wairiki) joined our Oceans team as a Senior Policy Analyst on 27 February as a maternity backfill for Chantal Mawer.

